



TRINITY WALL STREET 2013 ANNUAL REPORT



2013: A YEAR



*O God of unchangeable power
and eternal light . . .*



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LETTER FROM THE RECTOR

Points of Connection

All that we do with Trinity's time, talent and treasure has value because it builds up the Kingdom of God. What we do speaks to the Church and world about the Anglican flavor of Christianity, our ethos, our mission, and our ministry. Trinity Wall Street has thousands of points of contact that help people understand who we are, what we do, and what we value. It is through that network of activities and relationships that Trinity enables connections: people with people and people with God.

What we value most as an outcome is that someone will come into a closer relationship with God and other people. Trinity is providing a vast field in which we and others can grow into the full stature of Christ. Some will enter through ministries that are quite explicit while others will first experience a more implicit love of God and love of neighbor. The Catechism (*Book of Common Prayer*, page 855) describes our mission: "The mission of the Church is to restore all people to unity with God and each other in Christ."

I want to take a moment to reflect on several key decisions made during the year that will focus the parish in 2014:

- The call of the XVIII rector is underway in advance of my retirement in February 2015. My priority is the current operation of the church and mission we all treasure, doing all that is possible so that our new rector will inherit a financially sound and spirit-filled and vibrant parish.
- After a long and careful analysis, we decided to replace 68/74 Trinity Place – which houses Trinity's offices, parish hall, and preschool – with a new building. There will be a transition to temporary offices and congregational meeting and gathering spaces in 2014.
- The Trinity Preschool will operate in a new space at 100 Church Street, a decision that has been widely embraced with much joy. The fall 2014 semester will begin in the newly renovated space, which is well suited to support this vital ministry.

In the midst of decisions related to major transitions, Trinity's day-to-day mission carried on and thrived:

- This year's Trinity 43rd National Theological Conference was particularly strong on diversity – weaving the stellar theologians for which the conference is known with youthful voices of varied backgrounds and perspectives.
- The Congregational Council, committees, and ministry groups worked collaboratively and creatively, leading and participating in hundreds of small group meetings and arts projects, from ballroom dancing to prayer retreats.
- Seventy-five Trinity congregation members and staff completed four mission and service trips in 2013: in New York City, Panama, and two to New Orleans. A fifth mission and service group traveled to Haiti to explore partnership opportunities in the Cap Haitien region under the leadership of former Trinity staff person Bishop Suffragan Ogé Beauvoir.
- In the spring of 2013 Trinity congregation and staff traveled to the Holy Land on a pilgrimage following the footsteps of Jesus.
- Trinity Real Estate's commercial portfolio is at nearly full capacity, with a strong tenant base.
- We made significant progress addressing critical structural issues in Trinity Church and St. Paul's Chapel. The first phase of the work on the steeple and roof of Trinity Church was completed. Substantial work remains, including enhancement of the church's interior.

LETTER FROM THE RECTOR

- Forty-five new families joined our Trinity community in 2013, which increased enrollment in Sunday school by almost 100 percent.
- Summer arts programming served 55 children, surpassing our expectations.
- Trinity's rich musical tradition and reputation for excellence continued unabated in 2013.
- We continued to work closely with our partners in Africa, this year conducting two pan-African workshops on financial sustainability and stewardship.
- We devoted time and attention to helping New York City public schools by sponsoring events to bring together educators, communities, and funders.

2014 will be a year of change that will present challenges but great opportunity for growth. The year will bring us a new rector, and I know the Trinity community will open its arms in welcome. I look forward to working together with all of you to make the transition a success. I cherish my remaining time working with this most amazing Christian community.

Faithfully,



The Rev. Dr. James H. Cooper
jcooper@trinitywallstreet.org



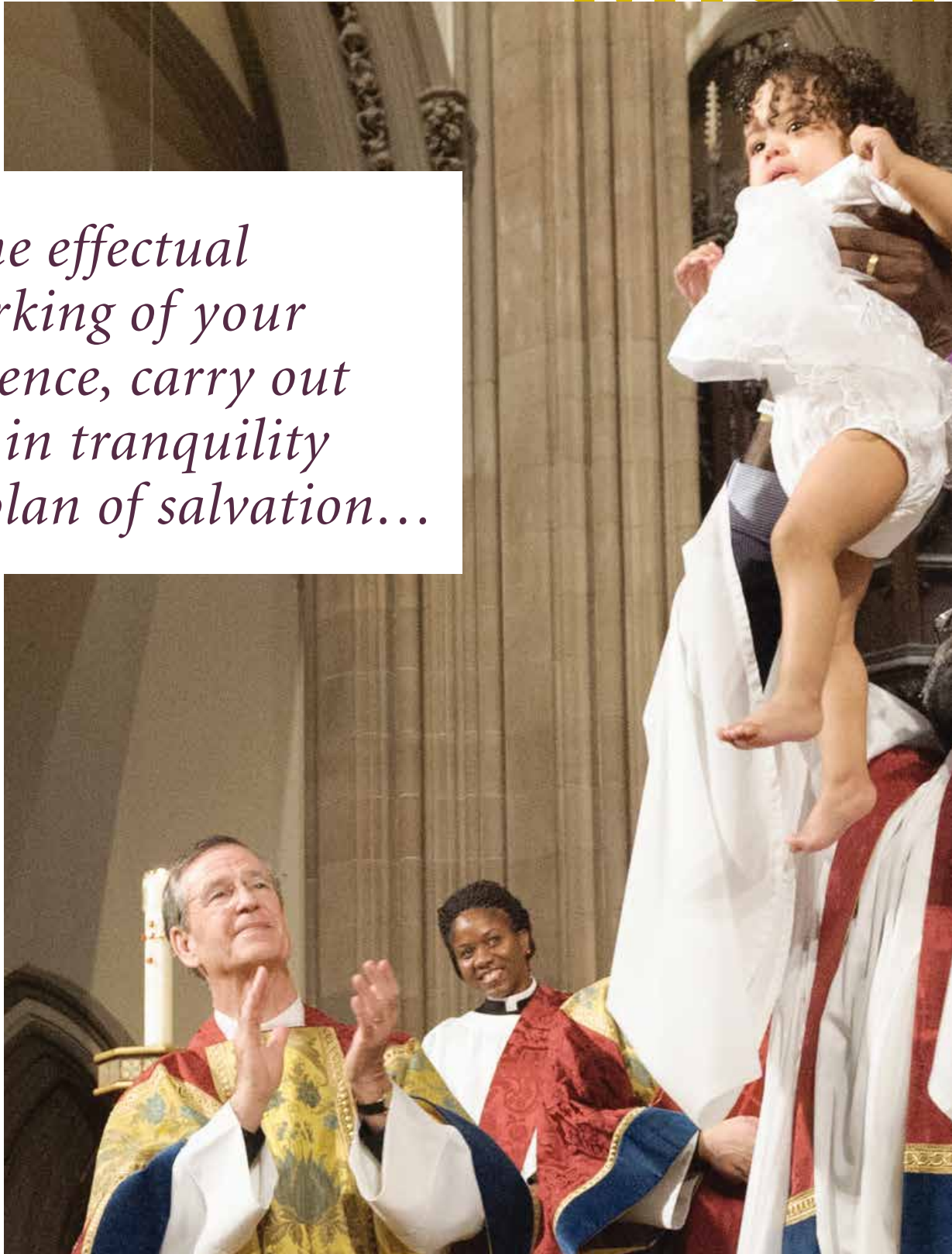
...Look



*favorably on your whole Church,
that wonderful and sacred mystery...*

MISSI

*...by the effectual
working of your
providence, carry out
in tranquility
the plan of salvation...*



ON & MINISTRY

REPORT FROM THE VICAR

Evolving & Initiating Ministries

Trinity lived into our mission of love of God and love of neighbor creatively and expansively through Mission & Ministry in 2013. Existing ministries evolved and the initiation of new activities occupied the community across all three faith areas:

- Faith Inspiration
- Faith Formation & Education
- Faith in Action

Partnerships across these areas, between departments and congregational committees, as well as beyond our own community, enriched our life and furthered our reach.

The following pages cover overarching ministry areas and themes but the year involved thousands of liturgies and events. Trinity's corner of the vineyard flourished with congregation and staff changing untold lives. The hope for transformational change, near and far, encouraged and propelled us throughout the year.

Blessings,



The Rev. Canon Anne Mallonee
amallonee@trinitywallstreet.org



FAITH



*...let the whole world see and know
that things which were cast down
are being raised up...*



INSPIRATION

LITURGY, MUSIC, AND COMMUNITY

Parish Life

The altar remained the heart of parish life with approximately 1,500 liturgies taking place in 2013 at Trinity Church and St. Paul's Chapel. A steady stream of pilgrims at both Trinity and St. Paul's added a unique dynamic to our worship life, as did the online worshipping community. Children and families were visibly more present in worship through 2013, coming in through Sunday School, music education, and other strategic efforts to reach this population.

Pastoral care focused on the nurturing of the congregation, creating a model community of love, nurture, and care through ministries that promote respect and mutual affection for all members and visitors. An expanded pastoral team of Lay Eucharistic Ministers kept the parish in close and regular touch with members who were unable to attend in person in 2013.

Small groups built relationships and deepened faith, showcasing the abundance of spiritual gifts and leadership within this community. Ten new groups began in 2013. There were 16 weddings, and also the significant start-up of a new *Married at Trinity* program that keeps couples



LITURGY, MUSIC, AND COMMUNITY

connected to the parish long after the wedding day. Similarly, there were 43 baptisms in 2013 all of which went through a baptismal preparation program that built relationships among the families and ensured ongoing involvement at Trinity Church. The lingering effects of the economic recession were made manifest in a deepening of financial need, both in the number of visitors who came to seek assistance and in many of our own



parishioners. Finally, there were significant losses in 2013, with five funerals including one for a long-time beloved member and another for a member of the Sunday School community. These losses brought the parish together in love and mutual support.

The Trinity Youth Chorus offered music regularly at the 9am Sunday liturgy at Trinity Church during 2013. All four youth choirs grew and the oldest group, the *Schola*, was featured regularly with the professional ensembles in liturgy, concerts, and recordings. Outreach to neighborhood schools and the 3rd annual Hour Children music camp were evidence of the stability and strength of this program.

Meanwhile, the non-liturgical and para-liturgical music program earned a significant rise in profile in the city and garnered critical acclaim, drawing people we might not otherwise reach into the church and onto Trinity's website. *Bach at One* numbers stayed strong while evidence of real community emerged in that congregation. Especially notable, in addition to a mini-festival of Pulitzer Prize winning composers and the Stravinsky and Britten series, was a Grammy nomination for the album *Israel in Egypt* and the opportunity for the Choir of Trinity Wall Street to perform with the Rolling Stones at the Barclays Center in Brooklyn.

Congregational vitality was fully evident in the prolific offerings from the Arts, Community, and Hospitality committees of the Council.



- 1 CELEBRATION SUNDAY
- 2 MESSIAH AT LINCOLN CENTER
- 3 HOUR CHILDREN CONCERT
- 4 GOOD FRIDAY CHILDREN'S SERVICE
- 5 ALL SOULS' DAY



...and things which had grown old are being made new...





1



2



8



7

- 1 YOUTH CHOIR SPRING POPS CONCERT
- 2 BROWN BAG LUNCH PREP
- 3 HALLOWEEN IN TRINITY'S CHURCHYARD
- 4 NYC MISSION AND SERVICE PARTICIPANTS
- 5 TRINITY INSTITUTE PANEL
- 6 COMPLINE

- 7 MOSAIC-MAKING VOLUNTEERS AT CHARLOTTE'S PLACE
- 8 GROUNDBREAKING IN ZAMBIA





FAITH FORMATION



A Year of Spiritual Growth

Sunday morning hummed on the Third Floor of 74 Trinity Place. In addition to a Sunday School enrollment that surpassed 200 children, programming for the parents nurtured the formation of a strong bond among them. *Journey to Narnia*, a summer theatrical immersion, proved to be a highly effective outreach to additional children in 2013.

The adult Discovery series on Sunday morning, a core component of the Council's

Education Committee offerings, remained a popular destination between worship services at Trinity.

A terrific collaboration with Trinity Real Estate led to a solution for a new home for the Trinity Preschool. By the end of 2013, work was beginning on the preparation of 100 Church Street for a September 2014 opening.

The Clergy Leadership project successfully completed Class XXVII bringing the alumni

& EDUCATION



*...and that
all things
are being
brought
to their
perfection
by him
through
whom
all things
were
made...*

total to 650, including 18 who have become bishops. Trinity Institute's 43rd National Conference *The Good News Now: Evolving with the Gospel of Jesus*, increased diversity (in terms of race, age, and fame within the field) and shorter presentations helped us explore ways to meet the needs of a changing church.



FAITH IN

*...your Son
Jesus Christ
our Lord;
who lives
and reigns
with you,
in the unity
of the
Holy Spirit...*



ACTION

Trinity on the Ground

While we bid a fond farewell to two key Faith in Action staff members in 2013, Trinity remained engaged near and far through this transition. Two financial sustainability workshops in Africa gathered 90 bishops and diocesan staff for intensive mentoring and capacity-building. Trinity was on hand for the ground-breaking of the Zambia Anglican Council's new income-generating residential complex funded in part by a Trinity sustainability grant. Meanwhile, planning was well underway to expand this work through regional sustainability mentoring in 2014 in Africa as well as a possible new focus domestically.

Trinity hosted a dinner for seven African archbishops before the enthronement of the Archbishop of Canterbury, and met with Archbishop Justin Welby to share Trinity's work and offer support for his new ministry.

There were four Mission & Service trips in 2013, involving about 200 congregation members and staff from Trinity. An exploratory trip to

Haiti laid the groundwork for the addition of this new Mission & Service partnership for 2014.

Trinity continued to pursue partnerships with local businesses and organizations to provide private support for public education. Related activities included Trinity's direct support of student activities to advocacy and convening in New York City.

The ministries of Charlotte's Place kept a vital presence in Lower Manhattan with an increase of 60% in programming for 2013 over 2012. Special projects, congregationally initiated programs, and ministries with key social service partners ensured that our community engagement remained strong.

2013 STATS*

1,200 members

1,500,000 visitors to Trinity Church

1,600,000 visitors to St. Paul's Chapel

250,000 webcast streams

5 funerals

12,500 Brown Bag Lunches served

85 participants in the financial sustainability program

11,000 visitors to Charlotte's Place

16 weddings

15,000 people working in buildings owned by Trinity

43 baptisms

700 classrooms provided with school supplies

1,600,000 views of the Trinity website



ty workshops in Africa

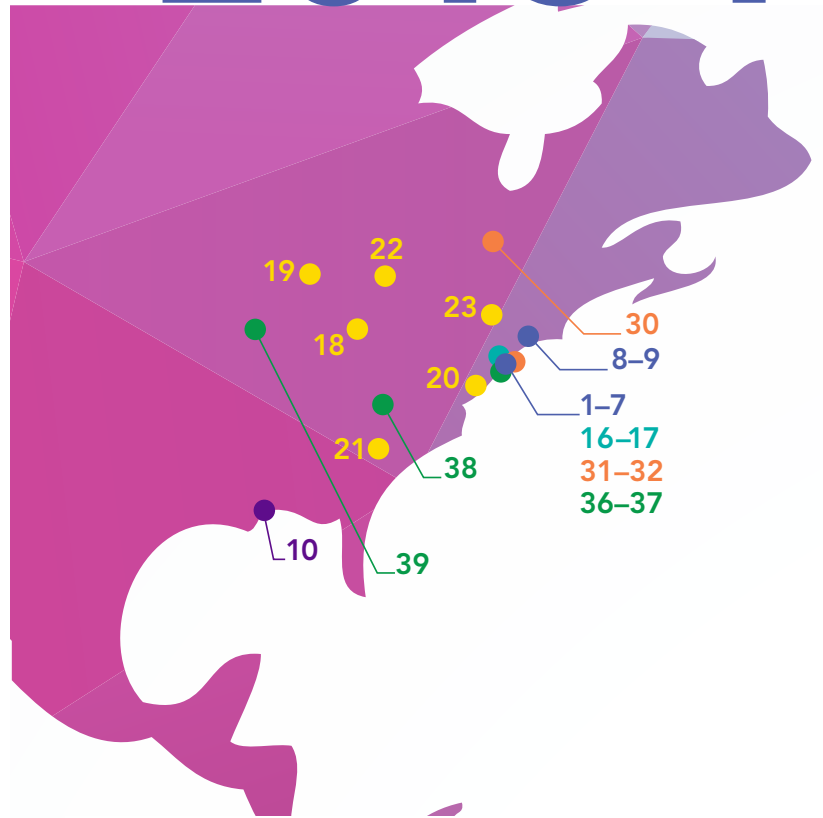
d by Trinity Real Estate

plies by Totes for Teachers

2013 YEAR

IN 2013 TRINITY GAVE

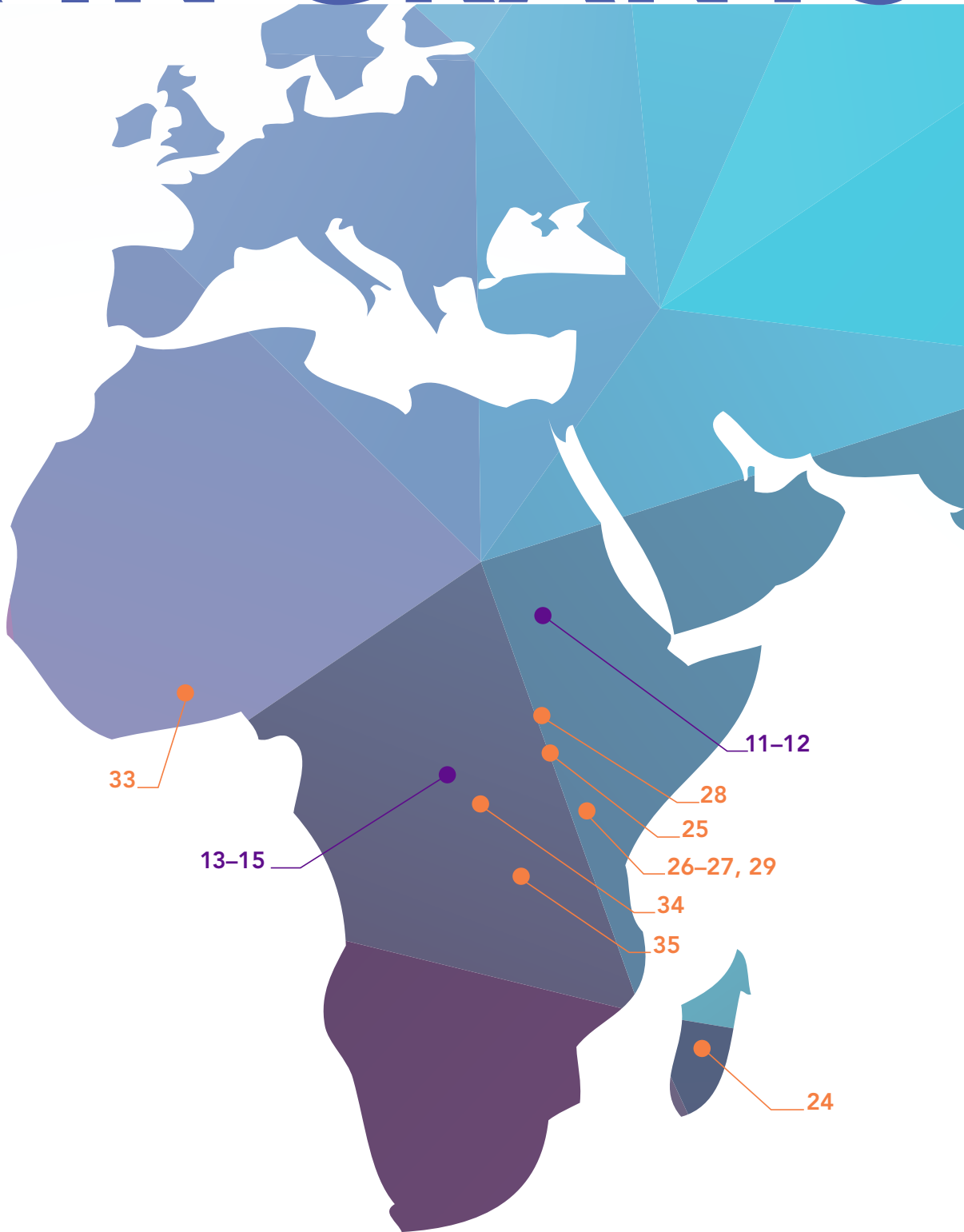
\$3.2 MILLION in grants to fulfill its mission: "To love God and neighbor for a world of good." Grant-giving focused on four areas: advocating for children, especially improving public schools in New York City; supporting communities emerging out of conflict; creating a vital presence in Lower Manhattan; and strengthening the Anglican Communion, particularly promoting financial sustainability for the church in Africa. This year Trinity also piloted a Wildcard Award program. Four awards were given to new, innovative organizations, nominated by people throughout the Episcopal Church.



GRANT CATEGORIES

- 1-9 **Advocating for Children** (\$896,333)
- 10-15 **Communities Emerging from Conflict** (\$590,324)
- 16-17 **Create a Vital Presence in Lower Manhattan** (\$160,000)
- 18-23 **Spiritual Formation and Development** (\$75,000)
- 24-35 **Strengthen the Anglican Communion** (\$1,404,000)
- 36-39 **Wildcard Awards** (\$100,000)

YEAR IN GRANTS



2013 YEAR IN GRANTS

ADVOCATING FOR CHILDREN (\$896,333)

1 Alliance for Quality Education

To support the implementation of A+ NYC recommendations by advocating for quality full-day prekindergarten and extended learning time within public schools.

2 BBMG

To develop the “P.S. I Love You” strategy to change the conversation about New York City public schools from focusing on the negative to recognizing the positive, thereby encouraging private support of public schools as a worthy endeavor.

3 Chinese-American Planning Council, Inc.

To develop a pilot music-enrichment program in collaboration with Trinity Wall Street music educators for Lower Manhattan public school students.

4 Community Learning Schools (UFT initiative)

To expand the community school model in New York City, which makes schools hubs for holistic community services.

5 Donors’ Education Collaborative

To collaborate with educational grantmakers who give grants to organizations working toward systemic improvement of New York City public schools.

6 Episcopal Charities

To provide technical assistance and collaborative support for pilot parishes involved in the All Our Children initiative, which partners schools and communities of faith.

7 PENCIL, Inc.

To launch and support a Downtown Initiative that will engage local private-sector leaders in the work of transforming public schools in Lower Manhattan.

8 Trinity Boston (Copley Square)

To support and convene a national network within the Episcopal Church of church-school partnerships from across the country.

9 Trinity Boston (Copley Square)

To continue to develop the national All Our Children strategy and build capacity to support deepening partnerships between communities of faith and local public schools.

COMMUNITIES EMERGING FROM CONFLICT (\$590,324)

10 All Souls Episcopal Church, New Orleans, LA

To fund a program manager for the Community Center to manage the Scholar Success, music enrichment, and annual summer camp programs.

11 Episcopal Church of Sudan

To offer technical support and IT training to all dioceses in the province and additional support for nine dioceses that are currently offline, in the form of small income-generation grants and one year of Internet access.

12 Episcopal Church of Sudan

To support continuing peace negotiations between Sudan and South Sudan.

13 Province of Congo

To support Internet access, technical support, IT training, and development of small, technology-based income generation projects for the dioceses.

14 Province of Congo

To support a consultant to provide expert technical support and troubleshooting for the nine dioceses and the Anglican University of the province.

15 Province of Congo

To replace damaged equipment and build technical capacity of IT officers in nine dioceses.

CREATE A VITAL PRESENCE IN LOWER MANHATTAN (\$160,000)

16 Bowery Residents’ Committee

To sponsor two outreach teams who search for and engage with chronically homeless people in hope of getting them to work with organizations that can provide shelter.

17 Trinity Grants Program

To engage professional services that provide due diligence and underwriting expertise for program-related investments.

SPIRITUAL FORMATION AND DEVELOPMENT (\$75,000)

18 Christ Church Cathedral, Louisville, KY

To further the development of the young-adult internship program, New Seeds, in Louisville.

19 Episcopal Service Corps

To help the Episcopal Service Corps, a service program for young adults, host its annual consultation.

20 Episcopal Service Corps, MD

To support continued development of a young-adult service program in partnership with the Diocese of Maryland.

21 The Road (Emmaus House)

To support further development of a young-adult service program in partnership with Emmaus House in the Diocese of Atlanta.

22 Trinity Cathedral, Cleveland, OH

To support the continued development of Trinity Cathedral’s young-adult service program.

23 Special Opportunity (\$25,000) Rural & Migrant Ministry, Poughkeepsie, NY

To support organizational capacity by hiring a part-time development officer.

STRENGTHEN THE ANGLICAN COMMUNION (\$1,404,000)

24 Diocese of Antananarivo, Madagascar

To launch a microfinance project and granary storage facility to encourage economic empowerment in the rural areas of the diocese.

25 Diocese of Cyangugu, Rwanda

To build a two-story extension to the present Peace Guest House, which is one of the major income-generating projects of the diocese.

26 Diocese of Tanga, Tanzania

To conduct a feasibility study for use of diocesan-owned land, adjacent to a health institute.

27 Diocese of Zanzibar, Tanzania

To fund a feasibility study for development of diocesan beachfront property outside Stone Town.

28 Gombe Savings & Credit Coop.

To empower and build the earning capacity of economically disadvantaged women by providing them with training in business and management skills and access to low-interest credit.

29 Province of Tanzania

To support the construction of light commercial-use buildings on one of the province's plots in Dodoma.

30 The Anglican Church of Canada

To support African bishops' participation in the Bishops' Dialogue meeting held in Cape Town, South Africa, in May 2013, organized by the Anglican Church of Canada.

31 Trinity Grants Program

To develop four, in-depth, financial-sustainability curriculum modules that focus on practical implementation strategies using Church-based examples and accessible language.

32 Trinity Grants Program

To host a consultation for leaders from across the United States who are experienced in working in the field of domestic financially sustainable programming.

33 Trinity Grants Program

To support a Financial Sustainability & Stewardship workshop on Business & Property Management in Kumasi, Ghana.

34 Trinity Transformational Fellows Program (Zambia)

To support sabbaticals for three Global Trinity Transformational Fellows, experienced leaders helping to uphold the financial sustainability of the church in Zambia.

35 Trinity Transformation Fellows Program (Zimbabwe)

To support sabbaticals for three Global Trinity Transformational Fellows, experienced leaders helping to uphold the financial sustainability of the church in Zimbabwe.

WILDCARD AWARDS (\$100,000)

36 Creative Arts Workshop for Kids

To support a sustainability plan to generate income by developing new business partnerships that can offer contracts to provide large-scale public art.

37 Healing Community Network

To cover ongoing expenses and possibly open new networks in Brooklyn and the Bronx for prison reentry programs

38 Magdalene St. Louis

To support start-up costs to lease or buy property for a community of women recovering from abuse, prostitution, sex trafficking, addiction, and homelessness.

39 Movable Feast (Diocese of Western North Carolina)

To cover start-up costs, including purchasing a vehicle and food supplies, for a roaming feast/communion service operated out of a bus with kitchen facilities and chapel space.



*...one
God
for ever
and
ever.
Amen.*

The italic phrases running throughout this annual report comprise the Collect for the Church from *The Book of Common Prayer*.

TRINITY REAL



ESTATE



LETTER FROM THE PRESIDENT OF TRINITY REAL ESTATE

Trinity Real Estate is deeply invested in supporting and promoting the Hudson Square neighborhood. The neighborhood has evolved from commercial buildings housing the printing industry to a diverse mix of tenants in media, advertising, finance and a host of other industries. Trinity values its diverse mix of tenants who make an important contribution to the vitality of daily life in the community. The Trinity real estate portfolio is close to fully occupied and the midtown south neighborhood is seen as a very attractive location for well-established businesses and for entrepreneurs. In 2013 Trinity championed and welcomed the approval of a zoning change to allow residential construction, which will serve to further enhance the neighborhood, bringing more balance from mixed use which is considered an important component in creating a vibrant 24/7 neighborhood.

Trinity's commercial buildings are in excellent condition structurally and benefit from steady investment and attention to detail. The early 20th century loft buildings have been repositioned to become the home of some of NYC's most creative industries. I am honored to chair the Hudson Square Connection, launched as a business improvement district in 2009.

The mission of the Connection is to "put Hudson Square on the map while simultaneously improving local traffic congestion, beautifying and enlivening the streets, and re-enforcing a socially, culturally and environmentally connected community. Our goal is to capture the spirit and innovation that is thriving in the commercial spaces and bring that energy into the public realm."

Trinity's real estate portfolio provides funding for the maintenance of Trinity's iconic churches, cemeteries and other mission properties in addition to sustaining and supporting the many Trinity ministries and missions throughout the world. In addition Trinity is able to employ 190 hard working and creative employees. We are thankful for the contribution that these buildings are able to make to such a worthy cause. We are also passionate about being a good neighbor and mindful of the importance of supporting the community living and working on the land bestowed to Trinity over 300 years ago.

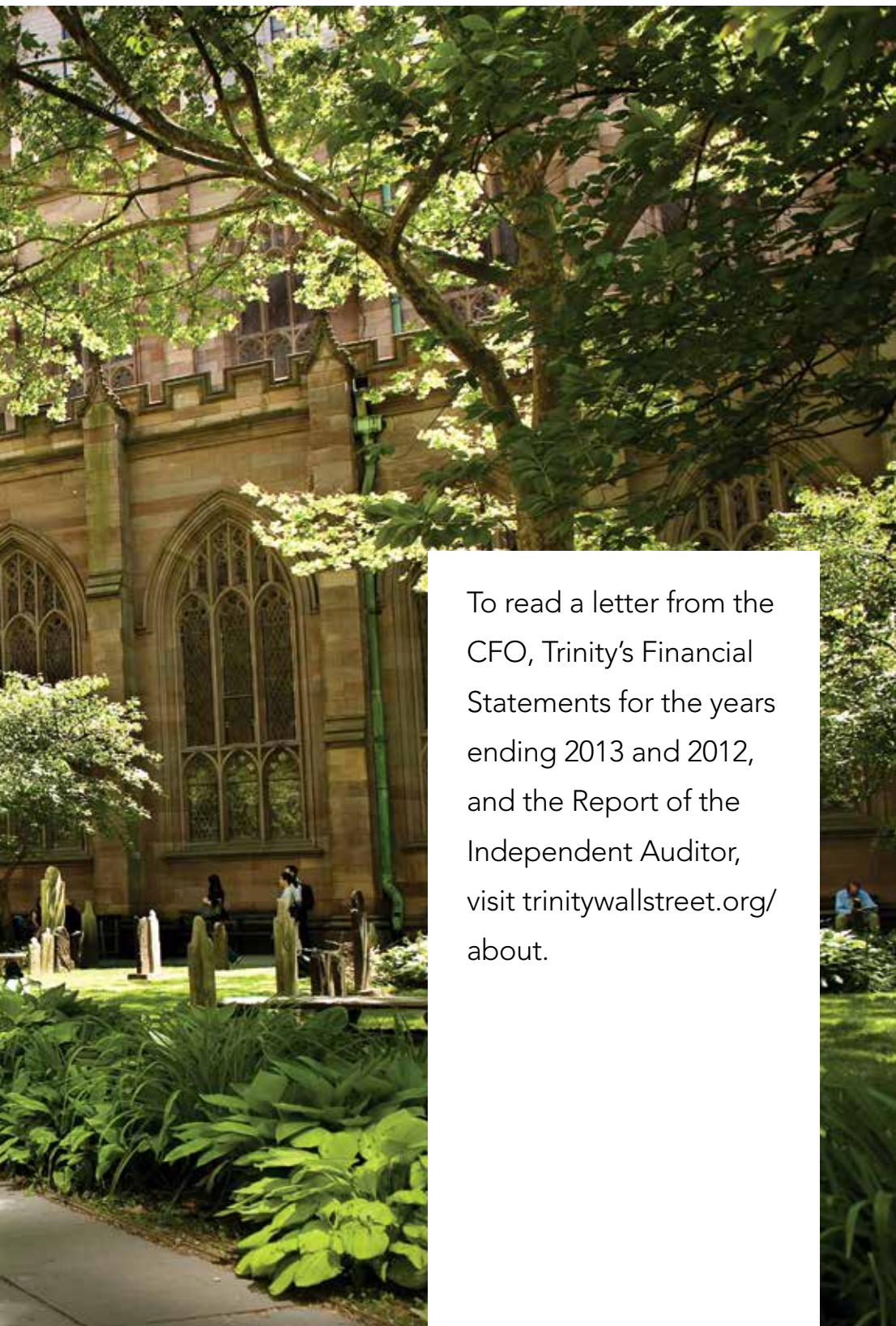
Sincerely,

A handwritten signature in dark ink, appearing to read "JPizer".

Jason Pizer
jpizer@trinitywallstreet.org







To read a letter from the CFO, Trinity's Financial Statements for the years ending 2013 and 2012, and the Report of the Independent Auditor, visit trinitywallstreet.org/about.

TRINITY WALL STREET

Love of God

Love of Neighbor

Near and Far

For a World of Good



for a world of good

THE REV. DR. JAMES H. COOPER, RECTOR
THE REV. CANON ANNE MALLONEE, VICAR